		CFIR Domain/Construct		
	ORCA ITEMS	Domain	Construct	Subconstruct
	{Evidence-based practice statement.}			
1a	Based on your assessment of the evidence basis for this statement, please rate the strength of the evidence in your opinion, on a scale of 1 to 5 where 1 is very weak evidence and 5 is very strong evidence	Intervention Characteristics	Evidence Strength & Quality	
1b	Now, please rate the strength of the evidence basis for this statement based on how you think respected clinical experts in {your organization} feel about the strength of the evidence, on a 1 to 5 scale similar to the one above	Intervention Characteristics	Evidence Strength & Quality	
I.	EVIDENCE SCALE			
	The {proposed practice changes or guideline implementation}:			
<b>2</b> a	are (is) supported by randomized control trials (RCTs) or other scientific evidence from the VA	Intervention Characteristics	Evidence Strength & Quality	
26	are (is) supported by randomized control trials (RCTs) or other scientific	Intervention	Evidence Strength &	
2b	evidence from other health care systems	Characteristics	Quality	
<b>2</b> c	should be effective, based on current scientific knowledge	Intervention Characteristics	Evidence Strength & Quality	
	The {proposed practice changes or guideline implementation}:			
<b>3</b> a	are supported by clinical experience with VA patients	Intervention Characteristics	Evidence Strength & Quality	
3b	are supported by clinical experience with patients in other health care	Intervention	Evidence Strength &	
30	systems	Characteristics	Quality	
3с	conform to the opinions of clinical experts in this setting	Inner Setting	Implementation Climate	Compatibility
	The {proposed practice changes or guideline implementation}:			
4a	have been well-accepted by VA patients in a pilot study	Intervention Characteristics	Evidence Strength & Quality	
4h	are consistent with clinical practices that have been accepted by VA patients	Intervention	Evidence Strength &	
75	are consistent with clinical practices that have been accepted by VA patients	Characteristics	Quality	

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	ORCA ITEMS	Domain	Construct Subconstruct	
4c	take into consideration the needs and preferences of VA patients	Outer Setting	Patient Needs & Resources	
4d	appear to have more advantages than disadvantages for VA patients	Intervention Characteristics	Relative Advantage	
II.	CONTEXT SCALE			
	Senior leadership/clinical management in {your organization}:			
5a	reward clinical innovation and creativity to improve patient care	Inner Setting	Culture	
5b	solicit opinions of clinical staff regarding decisions about patient care	Inner Setting	Network & Communications	
5c	seek ways to improve patient education and increase patient participation in treatment	Outer Setting	Patient Needs & Resources	
	Staff members in {your organization}:			
6a	have a sense of personal responsibility for improving patient care and outcomes	Inner Setting	Culture	
6b	cooperate to maintain and improve effectiveness of patient care	Inner Setting	Culture	
6с	are willing to innovate and/or experiment to improve clinical procedures	Inner Setting	Culture	
6d	are receptive to change in clinical processes	Inner Setting	Culture	
	Senior leadership/Clinical management in {your organization}:			
7a	provide effective management for continuous improvement of patient care	Inner Setting	Networks & Communications	
7b	clearly define areas of responsibility and authority for clinical managers and staff	Inner Setting	Structural Characteristics	
7c	promote team building to solve clinical care problems	Inner Setting	Networks & Communications	
7d	promote communication among clinical services and units	Inner Setting	Networks & Communications	
	Senior Leadership/clinical management in {your organization}:			

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	ORCA ITEMS	Domain	Construct	Subconstruct
8a	provide staff with information on VA performance measures and guidelines	Inner Setting	Culture	
8b	establish clear goals for patient care processes and outcomes	Inner Setting	Culture	
8c	provide staff members with feedback/data on effects of clinical decisions	Inner Setting	Culture	
8d	hold staff members accountable for achieving results	Inner Setting	Culture	
	Opinion leaders in {your organization}:			
9a	believe that the current practice patterns can be improved			
9b	encourage and support changes in practice patterns to improve patient care			
9с	are willing to try new clinical protocols			
9d	work cooperatively with senior leadership/clinical management to make appropriate changes			
	In general in {your organization}, when there is agreement that change needs to happen:			
<b>10</b> a	we have the necessary support in terms of budget or financial resources			
10b	we have the necessary support in terms of training			
<b>10</b> c	we have the necessary support in terms of facilities			
10d	we have the necessary support in terms of staffing			
III.	FACILITATION SCALE			
	Senior leadership/clinical management will:			
11a	propose a project that is appropriate and feasible	Inner Setting	Culture	
	provide clear goals for improvement in patient care	Inner Setting	Culture	
<b>11c</b>	establish a project schedule and deliverables	Inner Setting	Culture	
11d	designate a clinical champion(s) for the project	Inner Setting	Culture	
	The project clinical champion:			
43-	accepts responsibility for the success of this project	Process	Engaging	Champions

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	Domain/Constr	uct	
ORCA ITEMS	Domain	Construct	Subconstruct
12b has the authority to carry out the implementation	Process	Engaging	Champions
12c is considered a clinical opinion leader	Process	Engaging	Champions
12d works well with the intervention team and providers	Process	Engaging	Champions
Senior leadership/clinical management/staff opinion leaders:			
13a agree on the goals for this intervention	Inner Setting	Implementation Climate	Goals & Feedback
13b will be informed and involved in the intervention	Inner Setting	Readiness for Implementation	Leadership Engagement
13c agree on adequate resources to accomplish the intervention	Inner Setting	Readiness for Implementation	Leadership Engagement
13d set a high priority on the success of the intervention	Inner Setting	Implementation Climate	Relative Priority
The implementation team members:			
14a share responsibility for the success of this project	Process	Engaging	Formally Appointed Internal Implementation Leaders
14b have clearly defined roles and responsibilities	Process	Engaging	Formally Appointed Internal Implementation Leaders
14c have release time or can accomplish intervention tasks within their regular work load	Inner Setting	Readiness for Implementation	Available Resources
14d have staff support and other resources required for the project	Inner Setting	Readiness for Implementation	Available Resources
The implementation plan for this intervention:			
15a identifies specific roles and responsibilities	Process	Planning	
15b clearly describes tasks and timelines	Process	Planning	

	CFIR Domain/Constru	CFIR Domain/Construct		
ORCA ITEMS	Domain	Construct	Subconstruct	
15c includes appropriate provider/patient education	Process	Planning		
15d acknowledges staff input and opinions	Process	Planning		
Communication will be maintained through:				
16a regular project meetings with the project champion and team members	Inner Setting	Networks & Communication		
involvement of quality management staff in project planning and implementation	Inner Setting	Networks & Communication		
regular feedback to clinical management on progress of project activities and resource needs	Process	Reflecting & Evaluating		
regular feedback to clinicians on effects of practice changes on patient care/outcomes	Process	Reflecting & Evaluating	ng	
Progress of the project will be measured by:				
17a collecting feedback from patients regarding proposed/implemented change	es <b>Process</b>	Reflecting & Evaluating	ng	
17b collecting feedback from staff regarding proposed/implemented changes	Process	Reflecting & Evaluating	ng	
17c developing and distributing regular performance measures to clinical staff	Process	Reflecting & Evaluating		
17d providing a forum for presentation/discussion of results and implications for continued improvements	Process	Reflecting & Evaluating		
The following are available to make the selected plan work:				
18a staff incentives	Inner Setting	Implementation Climate	Organizational Incentives & Rewards	
18b equipment and materials	Inner Setting	Readiness for Implementation	Available Resources	
18c patient awareness/need	Outer Setting	Patient Needs & Resources		
18d provider buy-in	Process	Engaging	[Providers]	

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ORCA ITEMS	Domain	Construct	Subconstruct
18e intervention team	Process	Engaging	Formally Appointed Internal Implementation Leaders
18f evaluation protocol	Process	Planning	
Plans for evaluation and improvement of this intervention include:			
19a periodic outcome measurement	Process	Planning	
19b staff participation/satisfaction survey	Process	Planning	
19c patient satisfaction survey	Process	Planning	
19d dissemination plan for performance measures	Process	Planning	
19e review of results by clinical leadership	Process	Planning	